Hydrogen as a Fuel European Market Analysis



Content

A D 1 Market Overview & Roadmap	 ■ 05 European Major ■ Hydrogen Projects
Standardization & Regulations	Energy Sector & Transportation Comps.
Tradeshows & Conferences	Image: 407 H₂ Equipment & Solution Suppliers
404 Regional & National Orgs.	 ■ OB European Competitors



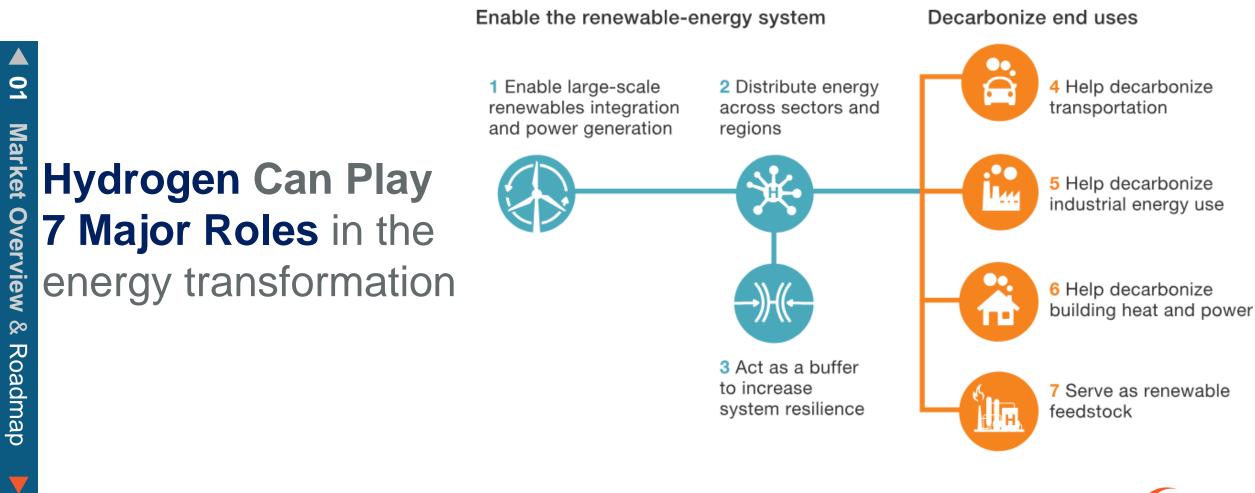




Many of Europe's larger cities have set out ambitious policies designed to stimulate a transformational shift in the dominant powertrain technology used in their bus fleets

National level plans	Norway	All new urban buses sold in 2025 to be zero emission or use biogas. Aim to have a fully ZE transport system by 2030.
	The Netherlands 💡	All new buses procured from 2025 to be ZE.
City-specific commitments	Athens, Greece	Commitment to remove all diesel vehicles from city by 2025.
	Copenhagen, Denmark	Phase out of diesel vehicles as part of plan to be carbon neutral by 2025.
	Hamburg, Germany	All buses purchased from 2020 to be ZE.
	London, UK	All new single deck buses to be ZE from 2020, all new single and double deck buses to be ZE from 2025.
	Madrid, Spain	Commitment to remove all diesel vehicles from city by 2025.
	Paris, France	Commitment to remove all diesel vehicles from city by 2025.

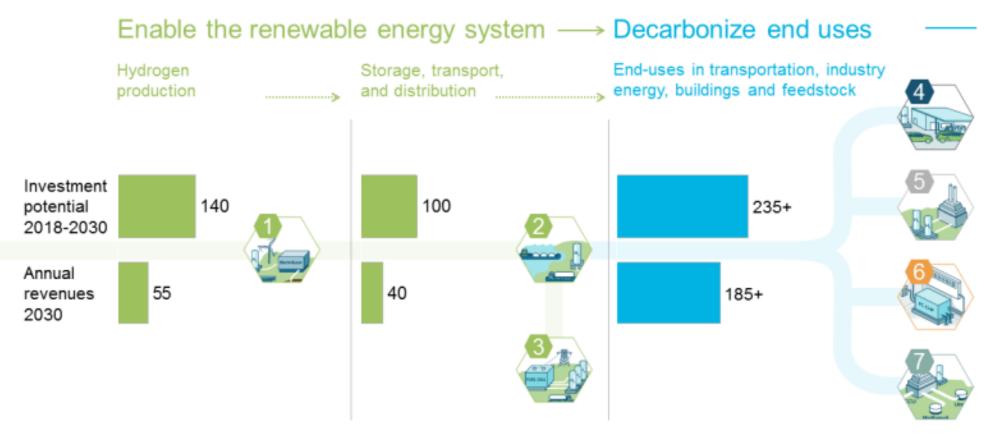






Source: Hydrogen: <u>The next wave for electric vehicles?</u>, McKinsey&Company

Global Investment Opportunities Amount to ~\$475 Billion until 2030



1 Excluding existing feedstock uses SOURCE: Hydrogen Council

McKinsey & Company 7











Relevant Tradeshows & Conferences









Regional & National Organizations Overview

- The European Union and its member states are involved in regional and national projects.
- Their activity is lead by organizations: some of which are purely national/federal, and some are a joint effort of both industry and national entities.
- This chapter covers the following organizations:

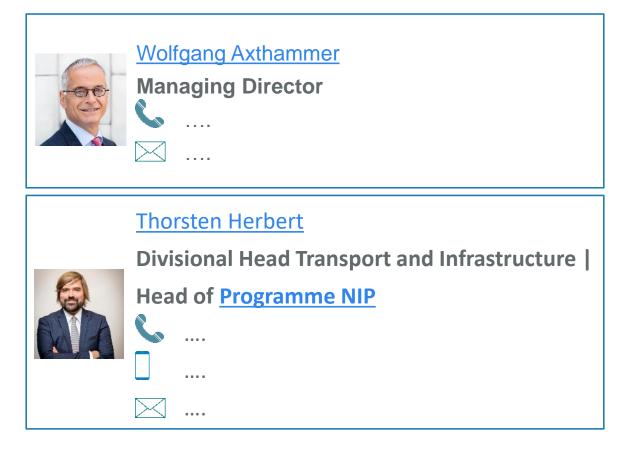




NOW GmbH (National Organisation Hydrogen and Fuel Cell Technology)



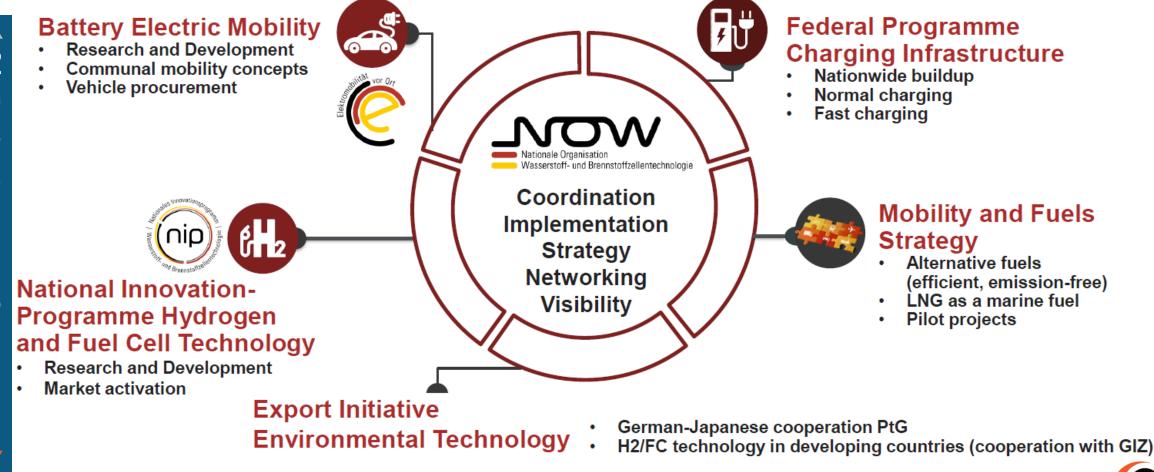
NOW GmbH is responsible for the coordination and management of the National Innovation Programme for Hydrogen and Fuel Cell Technology (NIP) and the Electromobility Model Regions programme of the Federal Ministry of Transport and Digital Infrastructure (BMVI).







2016-2026 Federal Funding € 1.4 bn Combining R&D Funding with Market Activation





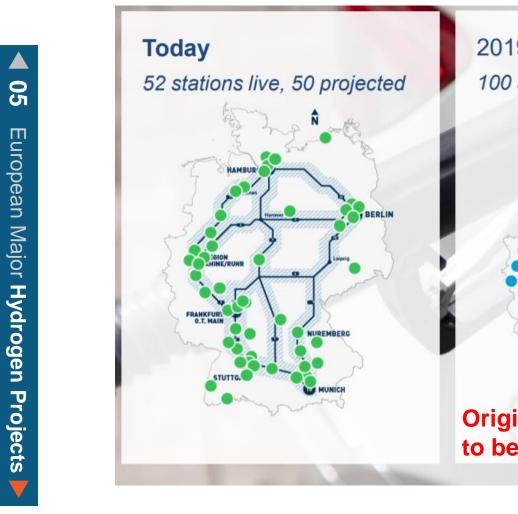


8 relevant projects are covered in this chapter



H2 Mobility Deutschland















H2 Mobility is a JV by 6 industry companies:

AirLiquide DAIMLER



Supported by 6 OEMs and the German Government:



The Power of Dreams



ΤΟΥΟΤΑ

VOLKSWAGEN





Source: H2 Mobility Deutschland Building: a Country Wide Hydrogen Refuelling Infrastructure



The 3 Main Challenges to Continue with Strong Growth [as perceived by H2 Mobility General Mng.]



05 European Major Hydrogen Projects

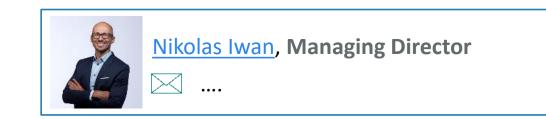
- More HRS, availability and reliability close to 100%.
- Growing choice of available and affordable FCEVs.
- Supply and distribution of affordable green hydrogen.



Source: H2 Mobility Deutschland Building: a Country Wide Hydrogen Refuelling Infrastructure











Lorenz Jung, Head of Network Delivery

and Project Management





Image: Constant of the sector & Constant of

14 companies are covered in this chapter





Air Liquide

- A very involved company in the European region;
- Air Liquide in Numbers:
 Group revenue: €21billion 2018 ; 80 countries ; # of employees: 66,000
- Air Liquide portfolio of Hydrogen technologies includes:
 - Pressure Swing Adsorption (PSA) Hydrogen
 - SMR-X[™] Zero Steam Hydrogen Production
 - Steam Methane Reforming Hydrogen Production







Air Liquide – Key People



6

Energy Sector & Transportation Comp's

Pierre-Etienne Franc, Vice President, Airliquide

Hydrogen Energy World Business Unit



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Erwin Penfornis, VP Hydrogen Energy Market



Laurent Allidieres, H2 Technologies Director,

Hydrogen Energy World Business Unit



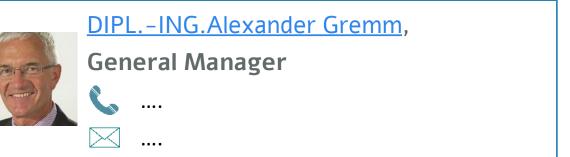


9 suppliers are covered in this chapter



Diamond Lite S.A [Electrolyzers]

- Diamond Lite is a systems integrator of PEM electrolyzers.
- On March 2017, <u>Alpiq has acquired Diamond</u> <u>Lite S.A.</u>, the Swiss specialist for hydrogen gas production facilities.
- Alpiq is thus expanding its portfolio of services to include power-to-gas production facilities and will offer planning, turnkey construction and marketing of such solutions to European industrial customers.
- The acquisition follows Alpiq's strategy to continue expanding its market presence in the energy services sector and to make targeted investments in growth fields.





<u>Christoph Heller,</u>

Head of BD Power-to-Gas



Hans J. Vock, Managing Director (?)



Diamond Lite SA



